

APPENDIX 6

Strategic Plan for DMC Reduction – Action Steps
Juvenile Court of Memphis and Shelby County
By Lisa Hill
August 21, 2015

	Responsibilities <i>Who Will Do It?</i>	Timeline <i>By When?</i> <i>(Month/Year)</i>	Resources <i>A. Resources Available</i> <i>B. Resources Needed</i> <i>(financial, human, political & other)</i>	Potential Barriers <i>A. What individuals or organizations might resist?</i> <i>B. How?</i>	Communications Plan <i>Who is involved?</i> <i>What methods?</i> <i>How often?</i>
Step 1: Summarize, Analyze, Interpret Data and Make Recommendations	Points of Contact	By the 20th of each month	A. POC's B. None	A. None B. N/A	Reports are due to the DMC Coordinator by the 23 of each month, and submission to the DoJ will be the 25. This process is still flawed and the data analysis and recommendations require improvement. Juvenile Court has hired a new Data Analyst and a DMC Coordinator who will assist Juvenile Court in the data analyses and recommendations for DMC reduction efforts.
Step 2: Develop a synopsis of the monthly management reports and submit to Bill Powell	DMC Coordinator	By the 25th of each month	A. Lisa Hill B. None	A. If reports are not submitted on time by the POC's then delays may occur in submitting a synopsis to Bill Powell B. Possible delays in receiving data from IT	Reports are due to the DMC Coordinator by the 23 of each month, and submission to the DoJ will be the 25. Outgoing and new Juvenile Court staff has

					<p>delayed this process POC reports are still being submitted; however, the new DMC Coordinator has asked for 30 days to get familiar with the process. The Shelby County DMC Coordinator will still be responsible for providing a synopsis of all reports which will be sent to the DoJ on a monthly basis.</p>
<p>Step 3: Meet monthly to review recommendation requests and devise a plan to implement such requests</p>	<p>Strategic Planning Committee</p>	<p>Monthly</p>	<p>A. POC's and Lisa Hill B. None</p>	<p>A. Potential barriers may occur when discussing and attempting to implement plans that address the recommendations made by the POC's B. Funding may be an issue</p>	<p>On-going but needs improvement. Last meeting occurred in July, 2015 with Pam Skelton/ Director of Juvenile Court</p>
<p>Step 4: Examine existing programs and service offerings. Determine whether or not these existing programs and services address the contributing factors to DMC. If not, Juvenile Court should consider the types of intervention they want to utilize to address DMC.</p>	<p>Strategic Planning Committee,</p>	<p>February, 2014</p>	<p>A. POC's B. Funding may be needed to implement new or improve existing programs, as well as develop partnerships with community partners.</p>	<p>A. POC's B. There may be disagreements on assessing existing programs</p>	<p>Call-in program MOU with MPD has been signed and working closely with JDAI to reduce referrals. Survey Monkey has been developed and will be administered to court personnel regarding disparities within their own departments. (Update: survey data is not available. Juvenile Court will need to provide information on whether or not the survey was conducted). Several county employees are participating in a 12 to 18</p>

					<p>month Capstone project with Georgetown University in which the team is working on a project to reduce the number of DV referrals to detention.</p> <p>Juvenile Court shall begin to collect “good” data on the Call-In program beginning January, 2015.</p> <p>Data will be available during the week of March 16, 2015. (Data collection is underway)</p>
<p>Step 5: Juvenile Court shall follow up with MPD Director Toney Armstrong and SCS Security Chief Gerald Darling in regards to the meeting that took place on 10/29/2013 to discuss the purpose of working together to reduce delinquency within defined zip codes served by MPD precincts and SCS.</p>	<p>Strategic Planning Committee</p>	<p>March, 2014</p>	<p>A.</p> <p>B. Undetermined at this time</p>	<p>A. MPD Director and SCS Security Chief</p> <p>B. There may be disagreements or a lack of cooperation on implementing programs that will reduce crime in certain areas. Also, there may be a need for additional resources, such as community partners, to assist in creating productive programs for youth.</p>	<p>Exploring placing existing juvenile court staff in various precincts to handle qualifying children. A meeting was held with DCS, MPD, Juvenile Court, the DMC Coordinator and Michelle Fowlkes to begin the process of developing procedures to have DCS/Probation Counselors work directly from the Old Allen precinct to address the high number of Frayser referrals. Also, currently developing a plan to put people in the targeted zip codes and create pilot</p>

					<p>programs using existing staff to work with children who commit minor infractions (status offenses). (Update: The MOU for the Juvenile Court Precinct Liaison program has been approved by the City of Memphis, but not signed, as potential liability issues are being assessed. The program will allow a probation counselor from the Court to be present at one of MPD's precincts. Juveniles would be transported to the precinct where a probation counselor would review the youth's case and make a recommendation. The program would serve as an intermediate step between the youth being taken into custody and transported to the Detention Center). Also, Lisa Hill and Kimbrell Owens have been working with the Hickory Hill Redevelopment group on a Youth/Law Enforcement Summit. Mark Soler and the TN DMC Coordinator are providing assistance as far as locating funding to</p>
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					<p>support the summit. Update: A SHAPE extension agreement has been signed for the expansion of additional SHAPE schools.</p> <p>Kimbrell Owens will research any available funding through the Annie E. Casey Foundation to support a local summit.</p> <p>Update: No funding is available through the Annie E. Casey Foundation to support a youth/law enforcement summit; however, other initiatives are being considered such as creating a "Know Your Rights Brochure" to be distributed throughout the schools, proposal to adopt or provide assistance to Northwest Prep Academy, creation of an afterschool basketball team and DMC Overview Training for MPD and Shelby County Sheriff Deputies.</p>
<p>Step 6: Further define the "Clearing House" concept as proposed by MPD where juveniles facing delinquency</p>	<p>MPD, Juvenile Court Lead Management Staff</p>	<p>March, 2014</p>	<p>A. MPD B. Financial and human</p>	<p>A. MPD B. There may be a staffing and financial issue involved with implementing a "Clearing House" program.</p>	<p>Pending update from Director Armstrong or Larry Scroggs. Same update as step 7. Update: Two precincts are being considered at this time, Old Allen and</p>

<p>charges can be taken first to a precinct for screening rather than directly to Juvenile Court</p>					<p>Raines Road. Update: the pilot precinct-based program is being called the Juvenile Court Precinct Liaison Initiative (JCPL), and is working through MPD's approval process for both the Old Allen and the Raines Road precincts.</p>
<p>Step 7: Develop after school programs at the four prep/alternative schools. Alternative school students are clearly more "at risk" as is borne out by the number of referrals involving that group. Juvenile Court has pointed out that about half the referrals to the court, especially to detention intake, involve alternative school students.</p>	<p>Chief Darling Ron Pope Dr. Joris Ray</p>	<p>Effective Immediately</p>	<p>A. Funding B. Staffing level</p>	<p>A. SCS</p>	<p>Larry Scroggs is working with Chief Darling. Shannon Caraway will provide data on which schools law enforcement transports juveniles, and the number of alternative school children referred to the court by summons or transports. (Update: Much work has been done in this area. The Shelby County DMC Coordinator, JDAI Coordinator, and two juvenile court probation counselors have been actively involved with the students at Northwest Prep Academy. This school will serve as the pilot school, and the remaining three alternative schools will be added later. Currently, efforts are focused on replacing the</p>

					gym floor, developing a basketball league, working with outside agencies to supply uniforms, and coaching. School Board member, Stephanie Love and Shelby County Chief of School Security are heavily involved as well. MATA Bus Services has agreed to change the bus route by adding a stop directly in front of the school. This will provide transportation for those students participating in the newly created basketball league.
Step 8: JDAI Model Site Visit	Annie E. Casey Foundation, JDAI Coordinator, Mark Soler, Juvenile Court	Effective Immediately	A. Funding will be needed for travel.	A. Annie E. Casey Foundation, Mark Soler and Santa Cruz, CA Juvenile Justice Center B. Funding may not be available	Kimbrell Owens will provide an update on upcoming site visits for 2015. (Update: Juvenile Court staff and select members of the community participated in a site visit to Cook County in June, 2015). Pam Skelton and Dini Malone will model an Art project at the Detention Center for the youth who are housed which will be tailored after an existing Cook County program.)
Step 9: Develop programs within the Shelby County School system that will	Juvenile Court, MPD, SCS, and the DMC Coordinator	Beginning February, 2014	A. Juvenile Court personnel, DMC Coordinator and MPD	A. SCS may resist due to class schedules.	Northwest Prep has been selected as the first "Real-talk" school. A meeting is scheduled to take place with school

<p>impact DMC/address referrals</p>					<p>administration February 5, 2015 at 9:00. Select members of Juvenile Court will participate.</p> <p>Update: Real-talk sessions with students have taken place since February, 2015 and meetings with the principal of Northwest, Shelby County School Security Chief Darling, the Program Coordinator for Shelby County Schools, Lisa Hill, Kimbrell Owens, School Board Member Stephanie Love, and Juvenile Court Probation Counselor Eric Roberts took place during the summer in order to devise a plan for Real-Talk sessions with the students for the 2015-16 school year.</p>
<p>Step 10: Develop a School-Based Probation Liaison Program at select Shelby County Schools</p>	<p>Larry Scroggs, SCS</p>	<p>Beginning 2013</p>	<p>A. School Staff</p>	<p>A. SCS may resist having this program take place within their facilities.</p>	<p>Update: the school-based probation liaison (SBPL) is currently in 21 schools and involves a school faculty/staff member who functions as a liaison with the assigned probation officer and monitors school attendance and academic progress of the probationer students in that particular school.</p>

<p>Step 11: Community Outreach (DMC Awareness)</p>			<p>A.</p>		<p>Lisa Hill and the new Juvenile Court DMC Coordinator will work together on devising a Community DMC Awareness program. Currently, the DMC Subcommittee is working together on devising "know your rights" brochures which will be distributed within the Shelby County School System as well as at Juvenile Court. A skit/play is also being developed in which MPD, the Sheriff's Office and members of the DMC Subcommittee will establish a positive relationship between law enforcement and youth in the community.</p>
<p>Step 12: CJJC community forums with parent involvement</p>	<p>CJJC, DMC Coordinator, Community involvement (parents of children who have been through the juvenile detention center)</p>	<p>Beginning February 27, 2014</p>	<p>A. Refreshments, flyers</p>	<p>A. The CJJC might resist</p>	<p>New Leadership has been established and the first CJJC public forum took place on July 28, 2014.</p> <p>The DMC Coordinator and a representative from Juvenile Court shall attend CJJC meetings.</p> <p>Update: Kimbrell Owens now serves as a member of the CJJC and the Juvenile Court DMC Coordinator recently attended her first CJJC meeting which took place</p>

					on August 20, 2015
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APPENDIX 7

Report Card
2015

	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct	Nov	Dec	Monthly Average	Year to Date
Detention Assessment Tool														
1 Total Number of DATs Completed	193	141	189	195	177	157	160						173.1	1212
2 Number of DATs Release Eligible	137	101	124	139	101	91	88						111.6	781
3 Total Number of DATs Overridden	31	18	17	19	4	8	5						14.6	102
Percentage of Release Eligible DATs Overridden	22.6%	17.8%	13.7%	13.7%	4.0%	8.8%	5.7%						12.3%	13.1%
5 Percentage of Total DATs Overridden	16.1%	12.8%	9.0%	9.7%	2.3%	5.1%	3.1%						8.3%	8.4%
Number of Overrides that were for Youth of Color	31	16	16	16	3	7	4						13.29	93
7 Number of Overrides that were for White Youth	0	2	1	3	1	1	1						1.29	9
8 Percentage of Overrides that were for Youth of Color	100.0%	89%	94%	84.2%	75.0%	87.5%	80.0%						87.1%	91.2%
9 % of Total Youth of Color Admitted who were overridden	32.3%	27.1%	20.0%	19.3%	3.9%	9.7%	5.4%	0.0%	0.0%	0.0%	0.0%	0.0%	9.8%	17.2%
10 Percentage of Overrides that were for White Youth	0.0%	11.1%	5.9%	15.8%	25.0%	12.5%	20.0%						12.9%	8.8%
11 % of Total White Youth Admitted who were overridden	0.0%	66.7%	25.0%	50.0%	33.3%	25.0%	33.3%	0.0%	0.0%	0.0%	0.0%	0.0%	19.4%	32.1%
12 Number of Overrides that were for Males	28	15	14	15	4	8	2						12.29	86
13 Number of Overrides that were for Females	3	3	3	4	0	0	3						2.29	16
14 Percentage of Overrides that were for Males	90.3%	83.3%	82.4%	78.9%	100.0%	100.0%	40.0%						82.1%	84.3%
15 % of Total Male Youth Admitted who were overridden	33.3%	28.8%	18.7%	19.7%	5.1%	11.9%	2.9%	0.0%	0.0%	0.0%	0.0%	0.0%	10.0%	16.9%
16 Percentage of overrides that were for Females	9.7%	16.7%	17.6%	21.1%	0.0%	0.0%	60.0%						17.9%	15.7%
17 % of Total Female Youth Admitted who were overridden	21.4%	30.0%	33.3%	30.8%	0.0%	0.0%	42.9%	0.0%	0.0%	0.0%	0.0%	0.0%	13.2%	25.4%

Report Card
2015

Reasons for Overrides		Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct	Nov	Dec	Monthly Average	Year to Date
18	DATS overridden for Danger to Community	6	6	13	6	1	3	1						5.14	36
19	% of DATS overridden for Danger to Community	19.4%	33.3%	76.5%	31.6%	25.0%	42.9%	20.0%						35.5%	35.3%
20	% of DATS overridden for Danger to Community for Youth of Color	100.0%	100%	100%	83.3%	100.0%	100.0%	100.0%						97.6%	
21	% of DATS overridden for Danger to Community for White Youth	0.0%	0.0%	0.0%	16.7%	0.0%	0.0%	0.0%						2.4%	
22	% of DATS overridden for Danger to Community for Males	100.0%	100.0%	100%	66.7%	100.0%	100.0%	0%						81.0%	
23	% of DATS overridden for Danger to Community for Females	0.0%	0.0%	0.0%	33.3%	0.0%	0.0%	100.0%						19.0%	
24	DATS overridden for Threat of Bodily Harm	2	0	0	1	0	3	2						1.14	8
25	% of DATS overridden for Threat of Bodily Harm	6.5%	0.0%	0.0%	5.3%	0.0%	42.9%	40.0%						13.5%	7.8%
26	% of DATS overridden for Threat of Bodily Harm for Youth of Color	100.0%	0%	0%	100%	0.0%	100.0%	100.0%						57.1%	
27	% of DATS overridden for Threat of Bodily Harm for White Youth	0.0%	0.0%	0.0%	0.0%	0.0%	0%	0.0%						0.0%	
28	% of DATS overridden for Threat of Bodily Harm for Males	100.0%	0%	0%	100%	0.0%	100.0%	50.0%						50.0%	
29	% of DATS overridden for Threat of Bodily Harm for Females	0.0%	0%	0%	0.0%	0.0%	0%	50.0%						7.1%	
30	DATS overridden for Parent Refused to pick up	6	4	3	10	2	0	2						3.8571	27
31	% of DATS overridden for Parent Refused to Pick up	19.4%	22.2%	17.6%	52.6%	50.0%	0.0%	40.0%						28.8%	26.5%
32	% of DATS overridden for Parent Refused to Pick Up for Youth of Color	100.0%	100%	67.7%	80.0%	50.0%	0.0%	50.0%						64.0%	
33	% of DATS overridden for Parent Refused to Pick Up for White Youth	0.0%	0.0%	33.3%	20.0%	50.0%	0.0%	50.0%						21.9%	
34	% of DATS overridden for Parent Refused to Pick Up for Males	83.3%	75.0%	0.0%	80.0%	100.0%	0.0%	50.0%						55.5%	
35	% of DATS overridden for Parent Refused to Pick Up for Females	16.7%	25.0%	100.0%	20.0%	0.0%	0.0%	50.0%						30.2%	

Report Card
2015

36	DATS overridden for Unable to Locate Parent	17	8	1	2	1	1	0						4.29	30
37	% of DATS overridden for Unable to Locate Parent	54.8%	44.4%	5.9%	10.5%	25.0%	14.3%	0.0%						22.1%	29.4%
38	% of DATS overridden for Unable to Locate Parent for Youth of Color	100.0%	75%	100%	100%	100.0%	100%	0.0%						82.1%	
39	% of DATS overridden for Unable to Locate Parent for White Youth	0.0%	25.0%	0.0%	0.0%	0.0%	0.0%	0.0%						3.6%	
40	% of DATS overridden for Unable to Locate Parent for Males	88.2%	75%	100%	100.0%	100.0%	100.0%	0.0%						80.5%	
41	% of DATS overridden for Unable to Locate Parent for Females	11.8%	25.0%	0.0%	0.0%	0.0%	0%	0.0%						5.3%	

Report Card
2015

DATS Mitigated		Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct	Nov	Dec	Monthly Average	Year to Date
42	Number of DATS Mitigated	0	0	0	0	0	1	0						0.14	1
43	Number of DATS Mitigated for Youth of Color	0	0	0	0	0	0	0						0.00	0
44	Number of DATS Mitigated for White Youth	0	0	0	0	0	1	0						0.14	1
45	Percentage of DATs Mitigated for Youth of Color	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%						0.0%	
46	% of Total Youth of Color Admitted who were Mitigated	0.0%	0.0%	0.0%	0.00%	0.00%	0.00%	0.00%	0.00%	0.0%	0.00%	0.00%	0.00%	0.0%	
47	Percentage of DATS Mitigated for White Youth	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%		0.0%	0.0%	9.1%	
48	% of Total White Youth Admitted who were Mitigated	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
49	Number of DATS Mitigated for Males	0	0	0	0	0	1	0						0.14	1
50	Number of DATS Mitigated for Females	0	0	0	0	0	0	0						0.00	0
51	Percentage of DATS Mitigated for Males	0.0%	0.0%	0.0%	0.0%	0.0%	100%	0.0%	0.0%	0.0%		0.0%	0.0%	9.1%	
52	% of Total Male Youth Admitted who were Mitigated	0.0%	0.0%	0.0%	0.0%	0.0%	1.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.1%	
53	Percentage of DATS Mitigated for Females	0.0%	0.0%	0.0%	0.0%	0.00%	0.00%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%	
54	% of Total Female Youth Admitted who were Mitigated	0.0%	0.0%	0.0%	0.0%	0.00%	0.00%	0.0%	0.0%	0.00%	0.0%	0.00%	0.00%	0.0%	

Report Card
2015

SUICIDE PREVENTION		Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct	Nov	Dec	Monthly Average	Year to Date
1	Total Number of Youth Admitted to Detention	101	62	84	89	79	76	77							568
2	Total Number of QMHP Calls/Contacts	10	13	15	11	11	8	6							74
3	Rate of QMHP calls per 100 youth	0.51	0.69	0.86	0.684	0.644	0.516	0.432							0.626
4	Number of Youth Cleared without Restrictions	0	0	3	1	0	0	0						0.57	4
5	Number of Youth Cleared with Restrictions	10	12	12	10	11	8	6						9.86	69
6	Number of Youth Transported for Psychiatric Care	0	1	0	0	0	0	0						0.14	1
7	Percentage Change in Number of Calls	42.8%	30.0%	15%	-26.7%	0.0%	-27.3%	-25.0%						1.3%	
8	Rate of youth on Suicide Precautions per 100 youth	0.51	0.69	0.86	0.684	0.644	0.516	0.432						0.620	0.626
9	Number of Youth Placed Suicide Precautions	10	13	15	11	11	8	6						10.571	74
10	Average Time on Suicide Precaution (in hours)	60.8	51.8	139.5	136.4	101.60	81.60	62.5						90.600	65.19
11	Percentage Change in Average Time on Precaution	-2.0%	-14.8%	169.3%	-2.2%	-25.5%	-19.7%	-23.4%						11.7%	
12	Average Time between Admittance and Suicide Screening (in hours)	0.02	0.02	0.02	0.02	0.03	0.03	0.02						0.02	
13	Average wait time for the QMHP (in hours)	0.70	0.39	0.58	17.7	0.41	0.27	0						2.86	

* CCS replaced Mobile Crisis in August of 2013 as the QMHP for the Detention Services Bureau.

Report Card
2015

USE OF FORCE		Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct	Nov	Dec	Monthly Average	Year to Date
1	Number of Bed Days	1946	1878	1747	1609	1707	1550	1389						1689.4	11826
2	Total Number of Use of Force	34	28	10	22	9	14	18						19.29	135
3	Use of Force Rate per 100 youth	1.747	1.491	0.572	1.367	0.527	0.903	1.296						1.129	1.142
4	(2) Appropriate Force	34	27	10	22	9	14	18						19.143	134
5	% of Appropriate Force per Number of Use of Force	100.0%	96.4%	100.0%	100.0%	100.0%	100%	100%						99.5%	100.0%
6	(3) Number of Restraint and Room Confinement	34	27	9	22	9	11	13						17.857	125
7	% of Restraint and Room Confinement per Number of Use of Force	100.0%	96.4%	90.0%	100.0%	100.0%	79%	72%						91.0%	92.6%
8	(4) Number of Documentation and Reporting	34	28	10	22	9	14	18						19.286	135
9	% of Documentation and Reporting per Number of Use of Force	100.0%	100.0%	100.0%	100.0%	100.0%	100%	100%						100.0%	100.0%
10	(5) Hierarchy of Non-Physical Alternatives Used	1	2	10	4	3	7	5						4.5714	32
11	Hierarchy of Non-Physical Alternatives Waived due to Active Physical Aggression	33	26	0	18	6	7	13						14.714	103
12	% of Times Hierarchy of Non-Physical Alternatives Used	2.9%	7.1%	100.0%	18.2%	33.3%	50.0%	27.8%						34.2%	23.7%
13	(6) Non-Physical Alternatives Documented	1	2	10	4	3	4	5						4.1429	29
14	% of Times Non-Physical Alternatives Documented when required	100.0%	100.0%	100.0%	100.0%	100.0%	57%	100%						93.9%	90.6%
15	(7) Medical Evaluations Completed	34	28	9	22	9	14	18						19.143	134
16	% of Time Medical Evaluations Completed	100.0%	100.0%	90.0%	100.0%	100.0%	100%	100%						98.6%	100.0%
17	(8) Wrongful conduct uncovered	0	1	0	0	0	0	0						0.1429	1
18	% of Wrongful Conduct	0.0%	3.6%	0.0%	0.0%	0.0%	0.0%	0.0%						0.5%	0.0%
19	(9) Violations of Policy or Protocol	0	1	0	0	0	0	0						0.1429	1
20	% of Violations of Policy or Protocol	0.0%	3.6%	0.0%	0.0%	0.0%	0.0%	0.0%						0.5%	0.0%
21	(10) Were steps taken to address Violations	n/a	yes	n/a	n/a	n/a	n/a	n/a							

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Report Card
2015

SAFETY AND ORDER		Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct	Nov	Dec	Monthly Average	Year to Date
1	Injuries to youth per 100 person-days of youth confinement (non-assaultive)	0.05	0.11	0.06	0.00	0.06	0.00	0.00						0.040	0.494
2	Injuries to youths by other youths per 100 person-days of youth confinement	0.1	0.16	0.00	0.37	0.06	0.06	0.14						0.127	0.418
3	Suicidal behavior with injury by youths per 100 person--days of youth confinement	0.0	0	0	0	0.00	0.00	0.00						0.000	0.000
4	Suicidal behavior without injury by youths per 100 person--days of youth confinement	0.51	0.69	0.86	0.68	0.64	0.52	0.43						0.619	0.418
5	Assaults on youth per 100 person-days of youth confinement	0.46	0.45	0.11	0.68	0.18	0.13	0.36						0.339	1.027
6	Assaults on staff per 100 person-days of youth confinement	0.0	0	0	0	0.00	0.00	0.00						0.000	0.000
7	~Percent of interviewed youths who report that they fear for their safety	33.3%	14.3%	6.9%	25.4%	8.1%	27.8%	22.0%						0.197	0.46%
8	~Percent of staff who report that they fear for their safety	6.1%	45.0%	38.1%	23.1%	31.6%	17.3%	7.0%						0.240	0.00%
9	Physical restraint use per 100 person-days of youth confinement	1.75	1.5	0.57	1.37	0.53	0.90	1.30						1.131	1.369
10	Mechanical restraint use per 100 person-days of youth confinement	0.1	0	0.17	0.06	0.12	0.00	0.07						0.075	0.304
11	Use of room confinement and segregation /special management unit use per 100 person days of youth confinement	2.42	1.70	1.26	1.62	1.23	1.29	1.00						1.503	3.080
12	Average duration of room confinement and segregation/special management unit in hours	20.5	21.6	29.9	19.1	11.6	14.9	9.9						18.21	45.27
13	Percent of youths presented for admission that had a suicide prevention screening completed by trained or qualified staff in one hour or less	100%	100%	100%	100%	100%	100%	100%						#####	

DSB Management met on August 07, 2015, to discuss the monthly report card data and analysis to ensure the integrity of the data reported.

Report Card
2014

		Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct	Nov	Dec	Average	Year to Date
Detention Assessment Tool															
1	Total Number of DATs Completed	176	198	247	238	304	192	193	246	247	217	201	158	218.1	2617
2	Number of DATs Release Eligible	133	143	168	189	215	130	129	169	140	147	139	102	150.3	1804
3	Total Number of DATs Overridden	11	16	19	27	32	21	20	35	31	27	30	20	24.1	289
4	Percentage of Release Eligible DATs Overridden	8.3%	11.2%	11.3%	14.3%	14.9%	16.2%	15.5%	20.7%	22.1%	18.4%	21.6%	19.6%	16.2%	16.0%
5	Percentage of Total DATs Overridden	6.3%	8.1%	7.7%	11.3%	10.5%	10.9%	10.4%	14.2%	12.6%	12.4%	14.9%	12.7%	11.0%	11.0%
6	Number of Overrides that were for Youth of Color	9	16	19	26	32	18	18	33	29	26	30	19	22.92	275
7	Number of Overrides that were for White Youth	2	0	0	1	0	3	2	2	2	1	0	1	1.17	14
8	Percentage of Overrides that were for Youth of Color	81.8%	100%	100%	96.3%	100.0%	85.7%	90.0%	94.3%	93.5%	96.3%	100.0%	95.0%	94.4%	95.2%
9	% of Total Youth of Color Admitted who were overridden	13.2%	17.4%	16.5%	26.8%	25.0%	20.0%	20.0%	27.0%	20.9%	25.0%	30.9%	23.5%	22.2%	24.4%
10	Percentage of Overrides that were for White Youth	18.2%	0.0%	0.0%	3.7%	0.0%	14.3%	10.0%	5.7%	6.5%	3.7%	0.0%	5.0%	5.6%	4.8%
11	% of Total White Youth Admitted who were overridden	33.3%	0.0%	0.0%	25.0%	0.0%	33.3%	15.4%	40.0%	18.2%	9.1%	0.0%	50.0%	18.7%	20.3%
12	Number of Overrides that were for Males	8	13	16	17	17	12	12	26	21	18	23	12	16.25	195
13	Number of Overrides that were for Females	3	3	3	10	15	9	8	9	10	9	7	8	7.83	94
14	Percentage of Overrides that were for Males	72.7%	81.3%	84.2%	63.0%	53.1%	57.1%	60.0%	74.3%	67.7%	66.7%	76.7%	60.0%	68.1%	67.5%
15	% of Total Male Youth Admitted who were overridden	13.3%	15.7%	15.7%	20.7%	14.9%	16.2%	13.5%	24.8%	17.2%	16.1%	27.1%	16.0%	17.6%	21.5%
16	Percentage of overrides that were for Females	27.3%	18.8%	15.8%	37.0%	46.9%	42.9%	40.0%	25.7%	32.3%	33.3%	23.3%	40.0%	31.9%	32.5%
17	% of Total Female Youth Admitted who were overridden	21.4%	17.6%	18.8%	52.6%	62.5%	36.0%	57.1%	40.9%	35.7%	50.0%	43.8%	100.0%	44.7%	55.3%

Report Card
2014

	Reasons for Overrides													Monthly	Year to
		Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct	Nov	Dec	Average	Date
18	DATS overridden for Danger to Community	1	1	1	0	3	4	2	0	12	2	6	3	2.92	35
19	% of DATS overridden for Danger to Community	9.1%	6.7%	5.3%	0.0%	9.4%	21.1%	10.0%	0.0%	38.7%	8.0%	20.0%	15.0%	11.9%	12.1%
20	% of DATS overridden for Danger to Community for Youth of Color	100%	100%	100%	0.0%	100.0%	75.0%	50.0%	0.0%	100%	100.0%	100.0%	100.0%	77.1%	
21	% of DATS overridden for Danger to Community for White Youth	0.0%	0.0%	0.0%	0.0%	0.0%	25.0%	50.0%	0.0%	0.0%	0.0%	0.0%	0.0%	6.3%	
22	% of DATS overridden for Danger to Community for Males	100.0%	100.0%	100%	0.0%	66.0%	50.0%	100%	0.0%	75.0%	50.0%	100.0%	67.0%	67.3%	
23	% of DATS overridden for Danger to Community for Females	0.0%	0.0%	0.0%	0.0%	33.0%	50.0%	0.0%	0.0%	25.0%	50.0%	0.0%	33.0%	15.9%	
24	DATS overridden for Threat of Bodily Harm	1	1	1	2	4	1	0	1	1	0	1	3	1.33	16
25	% of DATS overridden for Threat of Bodily Harm	9.1%	6.7%	5.3%	7.4%	12.5%	5.3%	0.0%	2.9%	3.2%	0.0%	3.3%	15.0%	5.9%	5.5%
26	% of DATS overridden for Threat of Bodily Harm for Youth of Color	100%	100%	100%	100%	100.0%	0.0%	0.0%	100%	100%	0.0%	100.0%	100.0%	75.0%	
27	% of DATS overridden for Threat of Bodily Harm for White Youth	0.0%	0.0%	0.0%	0.0%	0.0%	100%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	8.3%	
28	% of DATS overridden for Threat of Bodily Harm for Males	100%	0%	100%	100%	75.0%	0.0%	0.0%	0.0%	100%	0.0%	100.0%	67.0%	53.5%	
29	% of DATS overridden for Threat of Bodily Harm for Females	0%	100%	0%	0.0%	33.0%	100%	0.0%	100%	0.0%	0.0%	0.0%	33.0%	30.5%	
30	DATS overridden for Parent Refused to pick up	5	10	13	18	12	13	8	18	8	11	14	8	11.5	138
31	% of DATS overridden for Parent Refused to Pick up	54.5%	66.7%	68.4%	66.7%	37.5%	68.4%	40.0%	52.9%	25.8%	44.0%	46.7%	40.0%	51.0%	47.8%
32	% of DATS overridden for Parent Refused to Pick Up for Youth of Color	100%	91%	100%	94.4%	100.0%	92.3%	87.5%	89.0%	87.5%	100.0%	100.0%	100.0%	95.1%	
33	% of DATS overridden for Parent Refused to Pick Up for White Youth	0.0%	0.0%	0.0%	5.0%	0.0%	7.7%	12.5%	11.1%	12.5%	0.0%	0.0%	0.0%	4.1%	
34	% of DATS overridden for Parent Refused to Pick Up for Males	60.0%	90.0%	76.9%	66.6%	33.0%	38.5%	37.5%	72.2%	62.5%	55.0%	71.4%	38.0%	58.5%	
35	% of DATS overridden for Parent Refused to Pick Up for Females	40.0%	20.0%	23.1%	33.3%	66.0%	61.5%	62.5%	27.8%	37.5%	45.0%	28.6%	62.0%	42.3%	

Report Card
2014

36	DATs overridden for Unable to Locate Parent	3	3	4	7	13	1	9	15	10	12	9	6	7.67	92
37	% of DATS overridden for Unable to Locate Parent	27.3%	20.0%	21.1%	25.9%	40.6%	5.3%	45.0%	44.1%	32.3%	48.0%	30.0%	30.0%	30.8%	31.8%
38	% of DATS overridden for Unable to Locate Parent for Youth of Color	67%	100%	100%	100%	100.0%	100%	100%	100%	90.0%	92.0%	100.0%	83.0%	94.3%	
39	% of DATS overridden for Unable to Locate Parent for White Youth	33.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	10.0%	8.0%	0.0%	17.0%	5.7%	
40	% of DATS overridden for Unable to Locate Parent for Males	67%	100%	100%	42.8%	54.0%	0.0%	66.6%	80.0%	60.0%	83.0%	66.7%	83.0%	66.9%	
41	% of DATS overridden for Unable to Locate Parent for Females	33.3%	0.0%	0.0%	57.1%	46.0%	100%	33.3%	20.0%	40.0%	7.0%	33.3%	17.0%	32.3%	

Report Card
2014

DATS Mitigated	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct	Nov	Dec	Monthly	Year to
													Average	Date
42 Number of DATS Mitigated	0	0	0	0	0	2	0	0.00%	0.0%	2	0	0	0.33	4
43 Number of DATS Mitigated for Youth of Color	0	0	0	0	0	2	0	0.00%	0.0%	2	0	0	0.33	4
44 Number of DATS Mitigated for White Youth	0	0	0	0	0	0	0	0.00%	0.0%	0	0	0	0.00	0
45 Percentage of DATS Mitigated for Youth of Color	0.0%	0.0%	0.0%	0.00%	0.00%	100%	0.00%	0.00%	0.0%	100.0%	0.00%	0.00%	0.0%	
46 % of Total Youth of Color Admitted who were Mitigated	0.0%	0.0%	0.0%	0.00%	0.00%	2.22%	0.00%	0.00%	0.0%	1.90%	0.00%	0.00%	0.0%	
47 Percentage of DATS Mitigated for White Youth	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
48 % of Total White Youth Admitted who were Mitigated	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
49 Number of DATS Mitigated for Males	0	0	0	0	0	2	0	0	0	1	0	0	0.25	3
50 Number of DATS Mitigated for Females	0	0	0	0	0	0	0	0	0	1	0	0	0.08	1
51 Percentage of DATS Mitigated for Males	0.0%	0.0%	0.0%	0.0%	0.0%	100%	0.0%	0.0%	0.0%	50.0%	0.0%	0.0%	12.5%	
52 % of Total Male Youth Admitted who were Mitigated	0.0%	0.0%	0.0%	0.0%	0.0%	2.7%	0.0%	0.0%	0.0%	1.0%	0.0%	0.0%	0.3%	
53 Percentage of DATS Mitigated for Females	0.0%	0.0%	0.0%	0.0%	0.00%	0.00%	0.0%	0.0%	0.0%	50.0%	0.0%	0.0%	4.2%	
54 % of Total Female Youth Admitted who were Mitigated	0.0%	0.0%	0.0%	0.0%	0.00%	0.00%	0.0%	0.0%	0.00%	7.7%	0.00%	0.00%	0.6%	

Report Card
2014

SUICIDE PREVENTION														Monthly	Year to
		Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct	Nov	Dec	Average	Date
1	Total Number of Youth Admitted to Detention	74	100	118	101	138	99	103	129	150	109	101	83	108.75	1305
2	Total Number of QMHP Calls/Contacts	3	6	3	29	34	28	7	8	19	13	11	7	14.00	168
3	Rate of QMHP calls per 100 youth	0.247	0.571	0.220	2.236	2.061	2.082	0.556	0.460	0.809	0.630	0.650	0.395		0.894
4	Number of Youth Cleared without Restrictions	3	6	3	13	8	4	4	1	1	1	0	0	3.67	44
5	Number of Youth Cleared with Restrictions	1	2	1	14	23	23	3	7	17	10	11	7	9.92	119
6	Number of Youth Transported for Psychiatric Care	0	0	0	1	3	0	0	0	1	2	1	0	0.67	8
7	Percentage Change in Number of Calls	-40.0%	100.0%	-50%	866.7%	17.2%	-17.6%	-75.0%	14.3%	137.5%	-31.6%	-15.4%	-36.4%	72.5%	
8	Rate of youth on Suicide Precautions per 100 youth	0.082	0.190	0.220	1.696	2.000	2.082	0.556	0.460	0.809	0.630	0.650	0.395	0.814	0.820
9	Number of Youth Placed Suicide Precautions	1	2	3	22	33	28	7	8	19	13	11	7	12.83	154
10	Average Time on Suicide Precaution (in hours)	27.13	27.18	33.24	45.7	117.00	132.30	114.0	65.20	103.10	108.90	65.60	62.05	5.43	65.19
11	Percentage Change in Average Time on Precaution	-48.0%	0.2%	22.3%	37.5%	156.0%	13.1%	-13.8%	-42.8%	58.1%	5.6%	-39.8%	-5.4%	11.9%	
12	Average Time between Admittance and Suicide Screening (in hours)	2.1	2.41	2.41	0.09	0.04	0.01	0.02	0.04	0.01	0.02	0.02	0.02	0.60	
13	Average wait time for the QMHP (in hours)	1.42	0.47	0.57	0.24	0.22	1.19	1.25	0.24	1.18	1.18	0.2	1.88	0.84	

* CCS replaced Mobile Crisis in August of 2013 as the QMHP for the Detention Services Bureau.

Report Card
2014

USE OF FORCE													Monthly	Year to Date	
	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct	Nov	Dec	Average		
1	Number of Bed Days	1217	1050	1363	1297	1650	1345	1260	1739	2349	2057	1693	1771	1565.9	18791
2	Total Number of Use of Force	6	2	11	21	33	54	48	28	38	27	26	16	25.83	310
3	Use of Force Rate per 100 youth	0.493	0.190	0.807	1.619	2.000	4.015	3.810	1.610	1.618	1.313	1.536	0.903	1.659	1.650
4	(2) Appropriate Force	6	2	11	21	33	54	48	28	38	27	26	16	25.833	310
5	% of Appropriate Force per Number of Use of Force	100.0%	100.0%	100.0%	100.0%	100.0%	100%	100%	100%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
6	(3) Number of Restraint and Room Confinement	6	2	10	21	24	54	48	28	37	26	24	14	24.5	294
7	% of Restraint and Room Confinement per Number of Use of Force	100.0%	100.0%	90.9%	100.0%	72.7%	100%	100%	100%	97.4%	96.3%	92.3%	87.5%	94.8%	94.8%
8	(4) Number of Documentation and Reporting	6	2	11	21	33	54	48	28	38	27	26	16	25.833	310
9	% of Documentation and Reporting per Number of Use of Force	100.0%	100.0%	100.0%	100.0%	100.0%	100%	100%	100%	100%	100.0%	100.0%	100.0%	100.0%	100.0%
10	(5) Hierarchy of Non-Physical Alternatives Used	2	0	2	2	11	25	9	10	13	5	3	3	7.0833	85
11	Hierarchy of Non-Physical Alternatives Waived due to Active Physical Aggression	4	2	9	19	19	29	39	18	25	22	23	13	18.5	222
12	% of Times Hierarchy of Non-Physical Alternatives Used	33.3%	0.0%	18.2%	9.5%	33.3%	46.3%	18.8%	35.7%	34.2%	18.5%	11.5%	18.8%	23.2%	27.4%
13	(6) Non-Physical Alternatives Documented	2	0	2	2	11	25	9	10	13	5	3	3	7.0833	85
14	% of Times Non-Physical Alternatives Documented when required	33.3%	0.0%	100.0%	100.0%	100.0%	100%	100%	100%	100.0%	100.0%	100.0%	100.0%	86.1%	100.0%
15	(7) Medical Evaluations Completed	6	2	11	21	30	54	48	28	38	27	26	16	25.583	307
16	% of Time Medical Evaluations Completed	100.0%	100.0%	100.0%	100.0%	100.0%	100%	100%	100%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
17	(8) Wrongful conduct uncovered	0	0	0	4	0	2	1	0	0	0	0	0	0.5833	7
18	% of Wrongful Conduct	0.0%	0.0%	0.0%	19.0%	0.0%	3.7%	2.1%	0.0%	0.0%	0.0%	0.0%	0.0%	2.1%	0.0%
19	(9) Violations of Policy or Protocol	0		0	4	0	0	0	1	1	0	0	0	0.5455	6
20	% of Violations of Policy or Protocol	0.0%	0.0%	0.0%	19.0%	0.0%	0.0%	0.0%	3.6%	2.6%	0.0%	0.0%	0.0%	2.1%	0.0%
21	(10) Were steps taken to address Violations	N/A	N/A	N/A	yes	N/A	N/A	yes	yes	yes	n/a	n/a	n/a		

Report Card
2014

SAFETY AND ORDER		Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct	Nov	Dec	Monthly Average	Year to Date
1	Injuries to youth per 100 person-days of youth confinement (non-assaultive)	0.08	0.19	0.37	0.07	0.12	0.07	0.32	0.35	0.09	0.05	0.00	0.06	0.147	0.494
2	Injuries to youths by other youths per 100 person-days of youth confinement	0.164	0.19	0.29	0.07	0.36	0.30	0.63	0.12	0.00	0.24	0.00	0.06	0.202	0.418
3	Suicidal behavior with injury by youths per 100 person--days of youth confinement	0	0	0	0.31	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.026	0.000
4	Suicidal behavior without injury by youths per 100 person--days of youth confinement	0	0.57	0.15	0.85	2.18	1.86	0.40	0.46	0.81	0.49	0.53	0.34	0.720	0.418
5	Assaults on youth per 100 person-days of youth confinement	0.246	0.29	0.59	0.54	0.60	0.82	1.43	0.75	0.38	0.49	0.95	0.40	0.623	1.027
6	Assaults on staff per 100 person-days of youth confinement	0	0	0	0.07	0.18	0.07	0.24	0.00	0.04	0.00	0.00	0.00	0.050	0.000
7	~Percent of interviewed youths who report that they fear for their safety	50.7%	39.3%	48.8%	31.3%	42.1%	30.9%	34.4%	37.3%	35.9%	39.3%	28.6%	13.7%	0.360	0.46%
8	~Percent of staff who report that they fear for their safety	9.1%	42.9%	21.1%	10.4%	20.4%	43.9%	57.1%	33.3%	43.6%	6.3%	8.3%	5.1%	0.251	0.00%
9	Physical restraint use per 100 person-days of youth confinement	0.74	0.67	1.17	1.39	2.00	4.00	3.65	1.61	1.58	1.30	1.54	0.90	1.713	1.369
10	Mechanical restraint use per 100 person-days of youth confinement	0.08	0	0.07	0.31	0.54	0.37	0.63	0.00	0.09	0.05	0.00	0.17	0.193	0.304
11	Use of isolation and room confinement and segregation /special management unit use per 100 person days of youth confinement	6.57	5.14	3.23	3.70	3.15	2.68	4.37	3.22	1.66	1.36	0.95	0.90	3.077	3.080
12	Average duration of isolation and room confinement and segregation/special management unit in hours	5.4	4.4	11.3	11.1	12.1	22.2	17.3	10.9	27.9	21.6	33.2	22.9	16.70	45.27
13	Percent of youths presented for admission that had a suicide prevention screening completed by trained or qualified staff in one hour or less	21.5%	20.0%	15.0%	96.6%	99.4%	100%	100%	100%	100%	100%	100%	100%	20.77%	

APPENDIX 8



Juvenile Court of Memphis and Shelby County

616 Adams Avenue, Memphis, Tennessee 38105

P.O. Box 310, Memphis, Tennessee 38101

Interagency Services Report August 2015

Highlights this Month

Judge Dan H. Michael's Calendar

On August 1, 2015, Judge Michael attended **the 12th Annual Back 2 School Family and Community Rally**, sponsored by Stevie Moore and Freedom from Unnecessary Negatives (F.F.U.N.) at Gaston Park Community Center.

On August 3-5, 2015, Judge Michael attended the **Thirty-Second Annual Joint Conference on Juvenile Justice**, presented by the Tennessee Juvenile Court Services Association and the Tennessee Council of Juvenile and Family Court Judges, Chattanooga, TN.

Judge Michael attended the Ribbon Cutting Ceremony for the **Memphis and Shelby County Office of Re-entry** on August 11, 2015.

Judge Michael held a conference call meeting with **Sarah Ray, National Council for Juvenile and Family Court Judges (NCJFCJ)**, on August 12, 2015 concerning the National Implementation Site for Dependency and Neglect Project.

On August 14, 2015, Judge Michael attended the **Tennessee Administrative Office of the Courts (AOC) Advisory Commission on the Rules of Practice and Procedure Meeting**.

Judge Michael attended the **National Forum on Youth Violence, Miami Site Visit Debriefing Meeting** on August 25, 2015.

On August 25, 2015, Judge Michael met with Barbara H. Nixon and Chris Peck of the **ACE Awareness Foundation**.

Judge Michael attended the **East Shelby Republican Club Meeting** on August 25, 2015.

On August 28, 2015, Judge Michael met with **Karen Phillips** regarding mediation.

Judge Michael attended the **Campaign for Equal Justice Inaugural Fundraiser Dinner** on August 31, 2015.

August 2015 Highlights

Juvenile Court Staff Activities

On August 1, 2015, the **12th Annual Back 2 School Family and Community Rally**, sponsored by Stevie Moore, Freedom from Unnecessary Negatives (F.F.U.N.) was held at Gaston Park Community Center. In addition to Judge Michael, Pam Skelton, Demetria Banks and Pam Taylor participated.

On August 2-5, 2015, the **Thirty-Second Annual Joint Conference on Juvenile Justice**, presented by the Tennessee Juvenile Court Services Association (TJCSA) and the Tennessee Council of Juvenile and Family Court Judges (TCJFCJ), was held in Chattanooga, TN. In addition to Judge Michael, Juvenile Court participants include Magistrates David Walker, Terre Fratesi, Felicia Hogan and Mitzi Pollard. Additionally, participants include Barry Mitchell, Martha Rogers, Debra Salters, Brian Patterson, Erica Glynn, Sharon Fuller, Jennifer McKissick, Brigitte Rodgers, Jacqueline Miller, Rita Hall, Lakeisa Martin, Nancy Roll and Sheronda Smith.

On August 3-5, 2015, Pam Skelton participated in **the National Forum on Youth Violence Prevention**, Juvenile Justice Site Visit in Miami, Florida. The Peer City Visit was sponsored by Operation: Safe Community.

Thomas Coupé was a guest on **The Bev Johnson Show, WDIA AM 1070**, on August 10, 2015.

Demetria Banks, Bridgette Bowman, and Phil Schmidt attended the **Ribbon Cutting Ceremony for the Memphis and Shelby County Office of Re-entry** on August 11, 2015 with Judge Michael.

Judge Michael held a conference call meeting **with Sarah Ray, National Council for Juvenile and Family Court Judges (NCJFCJ)**, on August 12, 2015 concerning the National Implementation Site for Dependency and Neglect Project. Others participating in the meeting were Magistrate Garland Erguden, Larry Scroggs, Pam Skelton, Demetria Banks and Bridgette Bowman.

Juvenile Court hosted a **Public Meeting** at the Memphis Public Library and Information Center to discuss the Court's compliance with the Department of Justice MOA on August 11, 2015. Thomas Coupé moderated while Larry Scroggs, Gary Cummings, Jina Shoaf, and Bill Powell served as Panelists. Other Juvenile Court staff attending includes Yolanda Joshua, Lisa Hill, Fran Gonzales, Barry Mitchell, Toyetta Redditt, Lawrence Weichel, Willie Walton, Bridgette Bowman, Kimbrell Owens, Patrice Minner and Dr. Tucker Johnson. Shelby County Sheriff's Office (SCSO) Chiefs Kirk Fields and Robert Moore attended from Detention Services.

August 2015 Highlights

Juvenile Court Staff Activities, Continued

On August 20, 2015, 30 Juvenile Court staff members attended **in-service training**. The instructor was Tom Coupé and the topic was “**Common Delinquency & Truancy Issues.**”

On August 20, 2015, Kimbrell Owens and Bridgette Bowman attended the **Countywide Juvenile Justice Consortium Meeting (CJJC)**.

Barbara Jackson was the featured speaker at **The Healing Center’s Lunch and Learn Series** on August 25, 2015. Her topic was “The Unruly Child: How to Deal with High Energy, Challenging and Persistent Children.”

Pam Skelton attended the **National Forum on Youth Violence, Miami Site Visit Debriefing Meeting** on August 25, 2015 with Judge Michael.

On August 27, 2015, **in-service training** was held and 26 staff members participated. The topic was **Gang Awareness** and the instructor was Mr. Jimmy Chambers, Investigator, Shelby County District Attorney’s Office.

If you have questions, please contact **Mrs. Marquita Evans** at **901-405-8518** or the Juvenile Court designee as indicated to the right of each project description. Additional information is available at the following:



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**Juvenile Court of Memphis and Shelby County
Office of Interagency Services
Monthly Activity Report
August 2015**

Active Program Collaboratives/Partnerships

American Correctional Association (ACA) Accreditation- Juvenile Court Detention has undergone accreditation through the ACA. Accreditation is a system of verification that correctional agencies/facilities comply with national standards promulgated by the ACA. Accreditation is achieved through a series of reviews, evaluations, audits and hearings. ACA standards are the national benchmark for the effective operation of correctional systems throughout the U.S. and are necessary to ensure correctional facilities are operated professionally. They address services, programs and operations essential to good correctional management, including administrative and fiscal controls, staff training and development, physical plant, safety and emergency procedures, sanitation, food service, and rules and discipline. Standards reflect practical, up-to-date policies and procedures that safeguard the life, health and safety of staff and offenders. Final audit-October 3-5, 2011 & accreditation recommended. Accreditation Awarded on 1/22/2012. **February 23-27, 2015:** ACA Audit conducted and reaccreditation was successful pending Panel Interview in August 2015. Detention Services scored 100% on mandatory standards. **Contact: Crystal Norment**

Annie E. Casey Foundation (AECF), Juvenile Detention Alternative Initiatives (JDAI) Site- Memphis' success in reducing the number of youth in Detention earned the City a coveted partnership with the AECF in June 2011. Memphis is one of the largest urban Courts in the U.S. and the first in Tennessee selected by AECF as a JDAI Site. The AECF has JDAI sites in approximately 200 jurisdictions in 39 states and Washington D.C. focusing on education, counseling, rehabilitation, and therapy. The Foundation's juvenile justice reform agenda is designed to improve the odds that delinquent youth make successful transitions to adulthood. **Contact: Kimbrell Owens, JDAI Site Coordinator**

Child Protection Investigation Team (CPIT) Advisory Coalition - Coordinated interagency multidisciplinary response to prevent, detect, investigate, treat, and prosecute child sexual abuse & severe physical abuse. **Contact: Michael Blancett**

Department of Children's Services Community Advisory Board (CAB) – Mission is to empower families and support community safety and partnerships to insure the safety, permanency and well-being of children. The Board meets monthly and membership is composed of community organizational leaders. **Contact: Barry Mitchell**

Defending Childhood Initiative (DCI) Grant/Network for Overcoming Violence and Abuse (NOVA) - U.S. Department of Justice (DOJ) Initiative addressing children's exposure to violence. Goals are to prevent children's exposure to violence as victims and witnesses, mitigate the negative effects experienced by children exposed to violence and develop knowledge about and increase awareness. A key component is a multiyear demonstration program whereby eight cities were awarded planning grants. Shelby County's Office of Early Childhood and Youth is coordinating the local Initiative and spearheading the comprehensive, coordinated community response. **Note:** Plan developed in coordination with the Memphis Youth Violence Prevention Plan & Operation: Safe Community 2012-2016. On 10/10/2012, Memphis' Plan launched under project name of Network for Overcoming Violence and Abuse (NOVA). 5/2/2013 Update: Family Violence Specialist (FVS), housed at Juvenile Court, began employment. May 2014 Update: FVS funding ended. **Contact: Demetria Maxwell-Hughlett**

Gang Reduction Assistance for Saving Society's Youth (GRASSY) Steering Committee & Intervention Team (IT) (Shelby County Schools-SCS) - : The GRASSY Steering Committee & Intervention Team (IT) participates in the OJJDP national gang model, Gang Reduction Program (GRP). GRASSY's work originally began as the Memphis and Shelby County Juvenile Justice Board and evolved to separate entities. *See Memphis and Shelby County Juvenile Justice Board. **Contact: Steering Committee and IT Member - Steven Allen**

Active Program Collaboratives/Partnerships, continued

Hope Academy - Partnership between Juvenile Court and Memphis City (now Shelby County-SCS) Schools to provide full-time academic instruction and programming for detained youth. Classes began in February 2010 as partners recognized the need to insure a quality education to all children and the need to prepare youth to be successful and productive citizens. Hope Academy staff includes a Program Manager, certified teachers, special education services, and support staff. Further, SCS provides a liaison to work with the LEA after the student is no longer detained and transitioning back to the school system. A Recreational Coordinator, employed by Juvenile Court, enhances Hope Academy with daily activities to improve the child's health, wellness, and physical fitness. **The Hope Academy Advisory Council** meets quarterly to discuss program progress and make recommendations. **Contacts: Larry Scroggs, Gary Cummings, Willie Walton, Larry Weichel and Sherry Schedler**

Juvenile Court of Memphis and Shelby County Evening Reporting Center (ERC) Pilot Program - The ERC formally launched and received the first youth at JIFF on 2/24/2015. The ERC is a community-based alternative to detention for a target group of youth under supervised probation. Referrals from Juvenile Court are made in response to probation violation for youth who need additional supervision and a structured environment for a brief time. The Reporting Center is designed to help keep youth involved in positive experiences while ensuring they are occupied during times they are most likely to recidivate. **(Fran Gonzales) (New)**

Juvenile Intervention & Faith Based Follow-up (JIFF) – Provides youth from the juvenile justice system with the skills support and direction necessary to break the destructive cycle of delinquent behavior. JIFF provides holistic, intensive intervention with a goal of successful reintegration to the community for youth under the supervision of Youth Services Bureau (YSB). Since 2003, JIFF has served over 700 youth under YSB supervision. JIFF is a partner under Operation: Safe Community 2012-2016 and the U.S. Department of Labor (DOL), Memphis Face Forward grant. **Contact: Fran Gonzales**

Law Enforcement Assessment Phone-In Pilot Program (LEAP) – LEAP was created in 2013 to pilot a project to reduce the number of youth transported to Juvenile Court who do not pose a danger to themselves or the community, similar to Cook County, Illinois. LEAP allows law enforcement to phone in information about a youth taken into custody to determine if they may be issued a Juvenile Summons in lieu of transport. The Memphis Police Department (MPD) and the Shelby County Sheriff's Office (SCSO) may call Detention Services 24 hours daily, 7 days weekly to determine if the youth meets criteria for discretionary transports. The DAT may be given telephonically. LEAP incorporates elements of the OJJDP Model Program and Best Practice, Diversion, and the Annie E. Casey Foundation's, Juvenile Detention Alternatives Initiative (JDAI). An MOU was originally executed with SCSO on September 4, 2013 and amended to include MPD as a Project Partner on October 23, 2014. **Contacts: Larry Scroggs and Gary Cummings**

Mediation and Restitution/ Reconciliation Services (MARRS) - MARRS is a program of Memphis Leadership Foundation (MLF). The mission of MARRS is to intervene in the lives of first and second-time juvenile offenders by providing mediation, restitution, character development and positive outreach activities. MARRS' vision is to change lives thereby empowering youth served to become healthy community members and avoid further offenses using a restorative justice approach. MARRS is a partner in the U.S. DOL, Memphis Face Forward grant. **Contact: Yolanda Rumph and Martha Rogers**

Memphis and Shelby County Disproportionate Minority Contact (DMC) Task Force – Sponsored by Tennessee Commission on Children and Youth (TCCY), the mission is to bring together citizens, stakeholders, and families to identify and address issues leading to overrepresentation of minority youth in the child welfare and juvenile justice systems. **Contacts: Gary Cummings, Morrie Noel and Lisa Hill**

Active Program Collaboratives/Partnerships, continued

Memphis and Shelby County Juvenile Justice Board (Juvenile Justice Board) – The Juvenile Justice Board provides direction in developing and implementing school safety programs and strategies. Further, Board works collaboratively with partners in seeking improvements and policy changes addressing emerging and changing needs of Memphis and Shelby County youth at risk of delinquency. In January 2009, the group adopted bylaws, elected an executive committee, and adopted the OJJDP Gang Reduction Model Program, The Gang Reduction Assistance for Saving Society's Youth (GRASSY). In June 2009, GRASSY became the GRASSY Steering Committee and Implementation Team separate and apart from the Juvenile Justice Board. **Contacts: Larry Scroggs, Kimbrell Owens, Bridgette Bowman and Sherry Schedler**

Memphis and Shelby County Truancy Prevention Initiative (TPI) – Group of school and community-based agencies that meet monthly to study and formulate truancy reduction strategies. Meetings are held during the school year. **Contacts: Sharon Fuller and Sherry Schedler**

Memphis Police Department (MPD) “Real Talk” Program – “Real Talk” engages high school students in an informal way and provides opportunities for productive dialogue to build relationships among law enforcement, schools and communities. MPD schedules a monthly presentation with a local high school. Officers arrange a basketball scrimmage or drill challenge with students followed by a brief presentation and small group breakout session. Juvenile Court provides staff to assist MPD in “Real Talk” & began participation in January 2014. **Contacts-Barry Mitchell and Lisa Hill**

Memphis Youth Violence Prevention Plan Project – Memphis was selected as one of six cities by the U.S. Department of Justice (DOJ) tasked to develop a comprehensive, community-based plan to prevent gang and youth violence. In 2011, Memphis and other cities presented their plans at a Youth Violence Summit in Washington D.C. Memphis' project coordination provided by the Memphis Shelby Crime Commission, spearheading Operation: Safe Community. The Initiative is led by Mayor A C Wharton and Mayor Mark Luttrell with participating agency representation provided by U.S. Attorney's Office, District Attorney's Office, Public Health, Public Safety, Children's Services, both City and County governments and school systems, as well as representatives from the non-profit, business and faith-based communities. Project developed in coordination with the *Defending Childhood Initiative (DCI) Grant*. April 2012 - 2nd National Forum on Youth Violence Prevention Summit in Washington, D.C. Presentation by Memphis on youth violence prevention initiatives. Larry Scroggs attending. **Contacts-Judge Michael and Larry Scroggs - Policy Council; Gary Cummings, Fran Gonzales, Nancy Roll, Sherry Schedler and Mike Smith (Hope Academy)**

National Council of Juvenile and Family Court Judges (NCJFCJ) Initiatives:

- **Juvenile Justice Model Court**-Juvenile Justice Model Courts Project of the Juvenile and Family Law Department of the NCJFCJ; Short Title: NCJFCJ Juvenile Justice Model Courts Project – On 7/1/2011, Juvenile Court became one of only a dozen courts nationwide designated a Juvenile Justice Model Court. A Juvenile Justice Model Court is one that makes the commitment of human and fiscal resources to follow key principles and recommendations set forth in the *Juvenile Delinquency Guidelines*. In this context, the term means that a court seeks to improve practice by implementing the *Juvenile Delinquency Guidelines* and assessing its progress serving as a “model” for broad systems change. The Project sets forth essential elements to help courts achieve improved delinquency case processing and outcomes for youth, families and communities while aspiring to excellence. Project is underway. **Contacts: Larry Scroggs and Dini Malone**
- **School Pathways to Juvenile Justice System Project** - On November 25, 2013, the NCJFCJ selected Juvenile Court as one of 16 courts in the nation to participate in the School Pathways to Juvenile Justice System Project. The NCJFCJ provides training and technical assistance to help judicial leaders develop efforts to reduce referrals of youth to juvenile courts for school-based misbehaviors and to expand the use of positive disciplinary practices in schools. The NCJFCJ's goal for this project is to support student engagement and reduce students' school

Active Program Collaboratives/Partnerships, continued

NCJFCJ Initiatives, continued

School Pathways to Juvenile Justice System Project, continued

exclusion. The work is based largely on the successes of Judge Steven Teske (Clayton Co., GA) and former judge Brian Huff (Jefferson Co., AL) that have addressed school-to-juvenile justice system issues in their jurisdictions and have assisted other courts to address the issue as well. Selected sites are assigned a Site Visit Facilitator recruited by the NCJFCJ due to their knowledge of school-court issues and/or experience with team facilitation and strategic planning. The first Technical Assistance Site Visit occurred on December 16-17, 2014. Judge Steven Teske of Clayton County, Georgia, Judge John Romero of Albuquerque, New Mexico and Cheri Ely are NCJFCJ Facilitators.

- **National Implementation Site for Dependency and Neglect** - On July 7, 2014, the NCJFCJ chose Juvenile Court as one of only eight sites in the country as a National Implementation Site for Dependency and Neglect. This is a nationwide child welfare program to "implement best practices and to improve court systems for the benefit of the children and families in the respective jurisdiction". Juvenile Court was chosen, in part because of "the court's commitment and motivation to implement system reform efforts; the court's willingness to organize and form a strong collaborative team; and the court's desire to improve current court practice." The NCJFCJ has been partnering with courts across the country since 1992 to improve outcomes for abused and neglected children and their families. The selected sites receive individualized assessments, training and technical assistance as they work toward improving practices and outcomes. NCJFCJ staff works closely with lead judges and their court teams. In addition, the NCJFCJ provides training on the Enhanced Resource Guidelines and fosters important connections to the network of the NCJFCJ Model Courts. On November 12-14, 2014, the first Technical Assistance Site Visit was conducted by Franz Braun and Sarah Ray, NCJFCJ Project Leaders. On March 18-20, 2015, Judge Michael and key Court staff attended the All-Sites Conference in Reno, NV. **Update:** On August 12, 2015, Judge Michael held a conference call meeting with Sarah Ray, Project Leader. (New)

Operation Hope – Founded in 2001, Operation Hope is a faith-based program designed to provide intervention for high-risk juveniles and empower them toward a healthy productive future. Operation Hope provides intensive intervention for those at highest risk of custody and is under the administration of Memphis Leadership Foundation. **Contacts: Yolanda Rumph and Martha Rogers**

Operation: Safe Community (OSC) - Partnership of government leaders, faith-based community, neighborhood groups, business leaders, and citizens across Memphis and Shelby County in an unprecedented joint effort to reduce crime. Goal is to make Memphis & Shelby County one of the safest communities in the U.S. Key local and federal agencies and partners originally convened to develop the strategic plan presented at a Crime Summit. 2012 Update: OSC 2012-2016 launched incorporating the Memphis Youth Violence Prevention Plan and Defending Childhood Initiative (DCI). **NOTE:** DCI Grant Project Name: Network for Overcoming Violence and Abuse (NOVA). **Contacts: Judge Michael and Larry Scroggs -Executive Committee- *See Memphis Youth Violence Prevention Project & Defending Childhood Initiative**

School-Based Probation Liaison (SBPL) Initiative - The SBPL Initiative is a partnership between Juvenile Court and Shelby County Schools (SCS) whereby trained school faculty/staff serve as liaisons with regularly assigned probation counselors for probationers who are students in those schools. The Initiative formally launched on January 7, 2014 and serves students under the active supervision of Juvenile Court's Auxiliary Probation Service (APS) or Youth Services Bureau (YSB) in 21 target schools. The liaisons are paid a stipend by SCS for their work. Liaisons serve as monitors of school attendance and academic progress of the probationers and also act as advocates and mentors for them in the school environment. An MOU was fully executed with SCS on April 22, 2013. **Contacts: Pam Taylor, Fran Gonzales and Sherry Schedler**

Active Program Collaboratives/Partnerships, continued

School House Adjustment Program Enterprise (SHAPE) – Memphis City Schools (MCS) originally awarded grant funds in 2007 by TCCY for a DMC Pilot to develop & implement an informal adjustment program. Grant funds ended in 2011 and program sustained by MCS (now Shelby County Schools). Community partners created guidelines & strategies through a Project Implementation Board (PIB). SHAPE provides immediate intervention with students who commit minor offenses & provides alternatives from transporting to Juvenile Court. Coordinators at target schools assign dispositional alternatives such as community service, restitution, and/or counseling. On 8/24/11, MCS was notified that SHAPE was selected as a DMC Best Practice by OJJDP and added to the OJJDP Model Programs Guide. 2014 Update: MOU updated with expanded charges and project partners in 21 SCS schools. **August 2015 update:** (New) SHAPE is operational in 22 schools for the 2015-2016 school year. **Contacts: Morrie Noel, Gary Cummings and Sherry Schedler**

University of Tennessee, Center of Excellence-Community-Based Learning Collaborative (CBLC) - The Evaluation and Referral (E&R) Bureau participated in a CBLC on Trauma-Focused Cognitive Behavioral Therapy (TF-CBT) in July 2013. E&R completed “train the trainer” sessions to serve as community “brokers” to identify, connect & refer children who may have experienced trauma. The goal of the project is to develop a community-wide approach for professionals and agencies to learn, implement and sustain the use of Evidence Supported Treatments (EST) over time. Further, to insure children receive appropriate trauma-focused treatment and planning. E&R participated in TF-CBT specialized training, participates in conference calls, data collection and senior leadership meetings. **Contact: Nancy Roll**

Youth Court - Juvenile Court and project partners, Tennessee Bar Association, Memphis Bar Association, Memphis Area Legal Services, and (Memphis City-MCS now Shelby County Schools- SCS) Schools implemented a Youth Court in 2010 pursuant to state statute. The first cases were heard on 2/24/11. Students from Cordova, Hillcrest, Overton, and Middle College High Schools comprised the inaugural student volunteer panelists and perform the roles of prosecutors, defense counsel, and jurors. Participation provides a rich learning experience and mentoring by volunteer attorneys. Teen/Youth Court is a model program of the OJJDP and incorporates elements of restorative justice to hold youth accountable for offenses and prevent future delinquency. Youth courts, also known as teen or peer courts, are an alternative sentencing mechanism for first time, non-violent juvenile offenders who appear before and are sentenced by a jury of their peers. 2014 Update: Youth Court added 2 new schools for a total of 12 participating schools. 175 students underwent training. (New) **August 2015 Update:** Youth Court has 15 schools participating, 248 student volunteers and 55 volunteer attorneys. **Contacts: Avis Lamar Allen, Thomas Coupé and Pamela James**

Board and/or Advisory Council Involvement

- **Child Protection Investigation Team (CPIT) Advisory Coalition-** Michael Blancett
- **Commission on Missing and Exploited Children (COMEC) Board of Directors-** Pamela Taylor
- **Defending Childhood Initiative (DCI)/ Network for Overcoming Violence and Abuse (NOVA), Steering Committee Member & Grant Management Team** – Demetria Maxwell-Hughlett
- **DCS Community Advisory Board (CAB)-** Barry Mitchell, Vice-Chair
- **DMC Taskforce of Memphis & Shelby County** –Morrie Noel, Gary Cummings and Lisa Hill
- **DMC State Taskforce-** Gary Cummings and Lisa Hill
- **Early Success Coalition Steering Committee** – Michael Blancett and Erica Glynn

Board and/or Advisory Council Involvement, continued

- **Gang Reduction Assistance for Saving Society's Youth (GRASSY) Committees** (Shelby County Schools) -Member: Steering Committee & Intervention Team - Steven Allen
- **Hope Academy Advisory Council** –Larry Scroggs, Pam Skelton, Gary Cummings, Willie Walton, Larry Weichel and Sherry Schedler
- **In Home Tennessee Committee on Domestic Violence** – Michael Blancett and Demetria Maxwell-Hughlett
- **In Home Tennessee Committee on Intensive Family Preservation** - Barbara Jackson
- **In Home Tennessee Implementation Team**- Thomas Coupé and Nancy Roll
- **In Home Tennessee Mental Health Assessment Workgroup**- Nancy Roll
- **International Association For Truancy and Dropout Prevention (IATDP) Planning Committee** - Sharon Fuller and Sherry Schedler
- **Juvenile Detention Alternatives Initiative (JDAI) Governing Committee & Sub-committees** - Kimbrell Owens
- **Just Care Family Network Coordinating Council** - Nancy Roll, Co-Chair
- **Justice Assistance Grant (JAG) Advisory Committee** - Sherry Schedler
- **Memphis and Shelby County Juvenile Justice Board** –Larry Scroggs, Gary Cummings, Kimbrell Owens, Lisa Hill, Bridgette Bowman and Sherry Schedler- Board Secretary
- **Memphis and Shelby County Truancy Prevention Initiative (TPI)** –Sharon Fuller and Sherry Schedler
- **Memphis/Shelby County Children and Youth Council**- Fran Gonzales, **President**; Michael Blancett and Fran Gonzales, **Executive Committee**; *Other Members*-Barry Mitchell, Gary Cummings, Pam Taylor, Avis Lamar Allen, Belynda Dwyer, Erica Glynn and Sherry Schedler
- **Shelby County Interagency Domestic Abuse Fatality Review Team**- Michael Blancett
- **Shelby County Relative Caregiver Advisory Board**- Stacey Smith
- **Southwest Tennessee Community College (STCC) , Business, Criminal Justice and Paralegal Studies Advisory Committee** - Sherry Schedler
- **Tennessee (Shelby County) Integrated Policy Academy Action Network** – Barry Mitchell

Active Interagency Memoranda of Understanding and/or Agreement

- **April 25, 2002:** User agreement between TBI and Juvenile Court for administration of the National Crime Information Center (NCIC), telecommunications equipment, and/or interfaces for transmission and retrieval of information.
- **June 11, 2003:** Interagency MOU with COMEC for use of computer network system.
- **October 13, 2006:** MOU with **Shelby County Sheriff's Office, Jail Division**, to establish policies and practices for communication & information for juveniles transferred to Criminal Court.

Active Interagency Memoranda of Understanding and/or Agreement, continued

- **April 30, 2008:** MOA between Juvenile Court and Memphis City Schools (MCS), Division of Alternative Schools and Programs, to implement a **Transitional Center**. The Center serves delinquent youth in YSB and those leaving secure residential settings. The Center provides academic assessment, instruction and comprehensive services with the aim of returning the youth to the appropriate school setting. Center opened on 8/12/08 with a capacity of 60.
- **July 17, 2008:** Updated 2nd Revision Multi-agency MOU signed with The Memphis Child Advocacy Center, Child Protection Investigation Team (**CPIT**) and project partners. Purpose is to work through interagency approach to insure best outcomes for child victims of sexual and severe physical abuse. Protocol is culmination of teamwork of law enforcement, child protection, medical, victims' services, mental health, and prosecution per TCA 37-1-607.
- **August 8, 2008:** Multi-agency MOU signed between Memphis City Schools (now Shelby County Schools), City of Memphis, Memphis Police Department, Shelby County Government, Shelby County Public Defender's Office, and Juvenile Court for the School House Adjustment Program Enterprise (**SHAPE**). August 27, 2010: Updated Revision to Multi-agency MOU signed for (**SHAPE**). Revision updates original MOUs of 8/8/08 and 1st revision of 6/3/09 extending partnership for additional year. November 22, 2013: Updated MOU signed. November 2014 Update: Updated MOU executed on 11/30/2014 with expanded project partners and charges.
- **November 26, 2008:** MOU with Tennessee Career Center Memphis (TCCM) to establish policies and practices for referrals and outcome reporting for individuals referred by the Court for job training and employment services.
- **December 21, 2009:** MOU signed and approved by MCS to develop and implement educational services in Juvenile Court Detention. **NOTE: Hope Academy** opened in February 2010. February 8, 2011: MOU Extension approved for 1 year. MCS Attorney, Andrea Hood. October 5, 2012: Extension approved. **October 15, 2014:** MOU Extension approved with Shelby County Schools (SCS). SCS Attorney - Sybille S. Noble
- **June 22, 2010:** MOA with local law enforcement, Memphis City Schools (now Shelby County Schools), District Attorney General, University of Memphis, DCS, and community agencies for the Gang Reduction Assistance for Saving Society's Youth (**GRASSY**). GRASSY, in partnership with community stakeholders, is a school-based intervention working with identified gang members to reduce gang involvement, criminal behavior, and school disruption by providing targeted services to gang-involved youth based on the OJJDP national Gang Reduction Program (GRP) Model.
- **November 8, 2011:** MOU with Memphis City Schools (now Shelby County Schools) to establish policies and practices for Memphis and Shelby County Youth Court (**Youth Court**).
- **December 14, 2011:** MOA with **Shelby County Health Department** for nursing services, screenings and coordination of indicated support services for youth in Detention.
- **August 3, 2012:** MOU with **CASA** to define the working relationship and policies and practices for CASA's daily operations in accordance with the Juvenile Court Administrative Manual and facility usage.
- **December 7, 2012:** MOU with **JIFF, Inc.** in support of Operation: Safe Community 2012-2016, Action Item 18e, & to increase the number of youth referred for intervention services.
- **February 15, 2013:** Letter of Agreement between The Annie E. Casey Foundation (**AECF**) and Shelby County Government on behalf of Juvenile Court (and Shelby County) for grant funds and to support replication of the JDAI. **NOTE:** Updated MOU executed on 10-14-2014.
- **April 22, 2013:** MOU with Shelby County Schools to implement a School-Based Probation Liaison (**SBPL**) Initiative.
- **September 4, 2013:** MOU with **Shelby County Sheriff's Office (SCSO)** for the Law Enforcement Assessment Phone-In Pilot Program (**LEAP**). **October 31, 2014:** MOU signed to expand LEAP to include **Memphis Police Department** as project partner.
- **January 29, 2014:** MOU with Shelby County Office of Early Childhood and Youth and project partners for grant application to U.S. DOJ, Office on Violence against Women (OVW). If funded, grant will expand services of **DCI/NOVA** for children and youth exposed to violence.
- June 2, 2014: MOA with Shelby County Early Success Coalition (ESC) for participation as Endorsing Partner.

Active Interagency Memoranda of Understanding and/or Agreement, continued

- **July 22, 2014:** MOA between Shelby County Government on behalf of Juvenile Court and **Christ Community Health Services, Inc.** for dental exams, treatment and services for detained children.
- **April 2, 2015:** MOU with **Memphis Leadership Foundation (MLF)** & community partners for continuation of Fast Forward Memphis via U.S. Department of Labor (DOL), if funded.
- **April 21, 2015:** Letter of Commitment signed in support of **Seedco** and the Training to Work 3 Initiative.
- **July 6, 2015:** MOU with **Arlington Community Schools** for receipt of a morning report and confidentiality factors.
- **August 4, 2015:** MOU with **Shelby County Schools** for receipt of a morning report and confidentiality factors. (New)

Juvenile Court Grant Initiatives & Activity

❖ **Administrative Office of the Courts (AOC)**

The Tennessee AOC awards grant funds through the Access and Visitation Grant for development of or continuation of initiatives that aid self-represented litigants in accessing the Tennessee court system regarding child support issues. Juvenile Court utilizes funds for a part-time law student assistant in the Office of the Advocate of Non-Custodial Parents.

- August 8, 2014: Application submitted for FY 2014-2015.
- August 22, 2014: Funds awarded for FY 2014-2015.

❖ **Child and Family Intervention Grant**

Grant award by the Tennessee Department of Children's Services (DCS) directly to Juvenile Court for work with children and families at risk of entering State custody.

- September 2014: Received notice of new proposals due & change from 1 to 3-year grant term.
- October 7, 2014: Grant proposal submitted to DCS for FY 2016-2018.
- January 28, 2015: Program Accountability Review (PAR) conducted by Jamillah Norrells and Minnie Butts, DCS. (**Sherry Schedler**)
- January 29, 2015: Fiscal Review conducted by Russell Todd, DCS Internal Audit Staff (**Tinny Bryson**)
- **June 16, 2015:** Grant proposal approved for 3 years, FY 2016-2018. Contract approved/received. (**Sherry Schedler and Dini Malone**)

❖ **Court Appointed Special Advocates (CASA) / YSO - TCCY State Supplement**

Grant award from TCCY to Juvenile Court and redirected to CASA for services of Youth Services Officer (YSO). Administrative support provided by Juvenile Court Administrative Services.

- June 30, 2013: Merger with the Exchange Club Child and Family Center.
- April 1, 2014: DCS Program Audit conducted on State Supplement grant.
- April 22, 2014: DCS Fiscal Audit conducted.

❖ **Juvenile Accountability Block Grant (JABG)**

Grant funded by OJJDP, administered by TCCY, & passed through to Shelby County Government. Program Purpose Areas promote greater accountability within the juvenile justice system. Grant requires State Advisory Membership Boards (SAMB) to make funding decisions.

- **June 24, 2015:** Final JABG Site Visit by Zanira Whitfield, TCCY.
NOTE: All JABG funds ended on 6/30/2015.

Juvenile Court Grant Initiatives & Activity, continued

❖ Justice Assistance Grant (JAG)

JAG replaces Byrne Formula & Local Law Enforcement Block Grant (LLEBG) with a single funding mechanism for specific purpose areas including programs for law enforcement, prosecution and court, prevention and education, corrections and community corrections, drug treatment, and planning, evaluation and technology improvement. Funds provided by the U.S. BJA passed through to Shelby County Government.

- March 24, 2015: Audits conducted by BJA via Shelby County Government. **(Trisha Monteil-Facilitator; Avis Allen and Sherry Schedler)**
- May 19, 2015: FY2015 Proposal submitted to Shelby County. **(Sherry Schedler)**
- May 21, 2015: JAG Advisory Committee Meeting to vote on proposals. Juvenile Court's application was approved with revisions. **(Sherry Schedler)**

Interagency Activity Detail

- August 1, 2015:** 12th Annual Back 2 School Family and Community Rally, sponsored by Stevie Moore, Founder of Freedom From Unnecessary Negatives, at Gaston Park Community Center **(Judge Michael, Pam Skelton, Demetria Banks and Pam Taylor participating)**
- August 2-5, 2015:** Thirty-Second Annual Joint Conference on Juvenile Justice, presented by the Tennessee Juvenile Court Services Association and the Tennessee Council of Juvenile and Family Court Judges, Chattanooga, TN. **(Juvenile Court participants include Judge Michael and Magistrates David Walker, Terre Fratesi, Felicia Hogan and Mitzi Pollard. Additional participants include Barry Mitchell, Martha Rogers, Debra Salters, Brian Patterson, Erica Glynn, Sharon Fuller, Jennifer McKissick, Brigitte Rodgers, Jacqueline Miller, Rita Hall, Lakeisa Martin, Nancy Roll and Sheronda Smith)**
- August 3-5, 2015:** National Forum on Youth Violence Prevention, Juvenile Justice/Miami Site Visit **(Pam Skelton)**
- August 4, 2015:** GRASSY Intervention Team Meeting **(Steven Allen)**
- August 6, 2015:** International Association For Truancy and Dropout Prevention (IATDP) Planning Committee Meeting **(Sherry Schedler)**
- August 6, 2015:** CPIT Advisory Coalition Meeting **(Michael Blancett and Demetria Maxwell-Hughlett)**
- August 10, 2015:** The Bev Johnson Show, WDIA AM 1070, Guest **(Thomas Coupé)**
- August 10, 2015:** In Home Tennessee Intensive Family Preservation Committee Meeting **(Barbara Jackson)**
- August 10, 2015:** DCI Steering Committee (NOVA) & Grants Management Team Meetings **(Demetria Maxwell-Hughlett)**
- August 10, 2015:** Shelby County Attendance Task Force Meeting, sponsored by People First and Operation: Safe Community **(Sherry Schedler)**
- August 11, 2015:** Ribbon Cutting Ceremony for the Memphis and Shelby County Office of Re-entry **(Judge Michael, Demetria Banks, Bridgette Bowman and Phil Schmidt attending)**
- August 11, 2015:** GRASSY Intervention Team Meeting **(Steven Allen)**
- August 11, 2015:** Juvenile Court hosted a Public Meeting at the Memphis Public Library to discuss the Court's compliance with the Department of Justice MOA **(Moderator - Thomas Coupé; Panelists - Larry Scroggs and Gary Cummings; Bill Powell and Jina Shoaf, Shelby County Government. Other Court staff attending includes Yolanda Joshua, Lisa Hill, Fran Gonzales, Barry Mitchell, Toyetta Redditt, Lawrence Weichel, Willie Walton, Bridgette Bowman, Kimbrell Owens, Patrice Minner and Dr. Tucker Johnson. Shelby County Sheriff's Office Chiefs Kirk Fields and Robert Moore attended from Detention Services.)**

Interagency Activity Detail, continued

August 12, 2015: Conference Call Meeting with Sarah Ray, Project Leader, NCJFCJ, on the National Implementation Site for Dependency and Neglect Project **(Judge Michael, Magistrate Garland Erguden, Larry Scroggs, Pam Skelton, Demetria Banks and Bridgette Bowman participating)**

August 13, 2015: CPIT Advisory Coalition Meeting **(Michael Blancett and Demetria Maxwell-Hughlett)**

August 13, 2015: COMEC Board of Directors Meeting **(Pam Taylor)**

August 14, 2015: Tennessee Administrative Office of the Courts (AOC), Advisory Commission on the Rules of Practice and Procedure Meeting **(Judge Michael)**

August 14, 2015: Conference Call with Meredith Hennessy and Patria Johnson, Consilience Group LLC, regarding Operation: Safe Community/ Attendance Task Force on Community Information Mapping **(Shannon Caraway and Sherry Schedler)**

August 17, 2015: In Home Tennessee Committee on Domestic Violence **(Michael Blancett and Demetria Maxwell-Hughlett)**

August 18, 2015: Early Success Coalition Steering Committee Meeting **(Erica Glynn)**

August 18, 2015: GRASSY Intervention Team Meeting **(Steven Allen)**

August 18, 2015: Memphis and Shelby County Juvenile Justice Board Meeting **(Larry Scroggs, Kimbrell Owens, Bridgette Bowman, Lisa Hill and Sherry Schedler)**

August 18, 2015: DCS Community Advisory Board (CAB) Meeting **(Barry Mitchell)**

August 18, 2015: Just Care Family Network Coordinating Council **(Nancy Roll)**

August 18, 2015: Tennessee Suicide Prevention Network Meeting **(Rita Hall)**

August 20, 2015: CPIT Advisory Coalition Meeting **(Michael Blancett and Demetria Maxwell-Hughlett)**

August 20, 2015: Staff In-Service Training with 30 Juvenile Court staff attending. Instructor- Tom Coupé - Topic-“Common Delinquency & Truancy Issues” **(Brenda Johnson)**

August 20, 2015: Countywide Juvenile Justice Consortium Meeting (CJJC) **(Kimbrell Owens and Bridgette Bowman)**

August 25, 2015: National Forum on Youth Violence, Miami Site Visit Debriefing Meeting **(Judge Michael and Pam Skelton)**

August 25, 2015: Meeting with Barbara Nixon and Chris Peck, ACE Awareness Foundation **(Judge Michael)**

August 25, 2015: East Shelby Republican Club Meeting **(Judge Michael)**

August 25, 2015: Shelby County Relative Caregiver Advisory Board Meeting **(Stacey Smith)**

August 25, 2015: Shelby County Interagency Domestic Abuse Fatality Review Team **(Michael Blancett)**

August 25, 2015: The Healing Center’s Lunch and Learn Series on the topic of “The Unruly Child: How to Deal with High Energy, Challenging and Persistent Children” **(Barbara Jackson, Presenter)**

August 25, 2015: GRASSY Intervention Team Meeting **(Steven Allen)**

August 26, 2015: GRASSY Steering Committee Meeting **(Steven Allen)**

August 26, 2015: Grant application submitted to Memphis Bar Foundation **(Sherry Schedler)**

August 26, 2015: Meeting with Dr. Lisa Clark, Supervising Psychologist with Shelby County Schools **(Participants included Sherry Schedler, Barbara Jackson, Nataki-Oyeleye-Dowdy, Kimbrell Owens, Mamie Jones, Martha Rogers, Michael Blancett, Tucker Johnson, Nancy Roll, Sheronda Smith, LaKeisa Martin, Donna Gray, Barry Mitchell and Demetria Coleman, Intern.)**

Interagency Activity Detail, continued

August 27, 2015: Hope Academy Quarterly Council Meeting (**Pam Skelton, Gary Cummings, Lawrence Weichel and Sherry Schedler; Hope Academy Staff- Michael Smith and Daphne Broome**)

August 27, 2015: International Association For Truancy and Dropout Prevention (IATDP) Planning Committee Meeting (**Sharon Fuller**)

August 27, 2015: CPIT Advisory Coalition Meeting (**Michael Blancett and Demetria Maxwell-Hughlett**)

August 27, 2015: Staff In-Service Training Class with 26 participants on Gang Awareness. Instructor-Mr. Jimmy Chambers, Investigator, Shelby County District Attorney's Office (**Brenda Johnson**)

August 27, 2015: GunSTAT Meeting (**Sherry Schedler**)

August 28, 2015: Meeting with Karen Phillips regarding mediation (**Judge Michael**)

August 28, 2015: Juvenile Court Precinct Liaison (JCPL) Initiative Prep Meeting (**Participants included Larry Scroggs, Marquita Evans, Dini Malone, Pam Skelton, Fran Gonzales, Mamie Jones, Sherry Schedler, Gary Cummings, Kimbrell Owens, Bridgette Bowman, Donna Gray, Nancy Roll, LaKeisa Martin and Jacqueline Parson.**)

August 31, 2015: Campaign for Equal Justice Inaugural Fundraiser Dinner (**Judge Michael**)
